COMMUNITIES OF PRACTICE

RECENT
DEVELOPMENTS
IN SOCIAL
LEARNING
THEORY





YOUR LEARNING THEORY MATTERS



BEHAVIORISM REWARDS & PUNISHMENTS



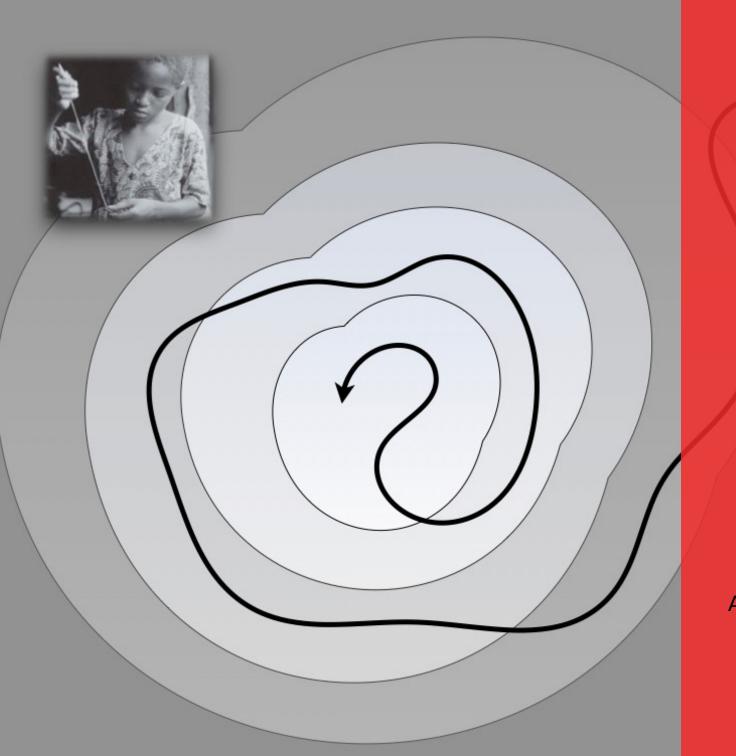
COGNITIVISM

METHODS &

EXPLANATIONS



CONSTRUCTIVISM
CREATE OWN
KNOWLEDGE



PHASE 1

LEARNING AS A
TRAJECTORY INTO
A COMMUNITY OF
PRACTICE

Access to competence in authentic practice

KEY CONCEPTS

MEANING

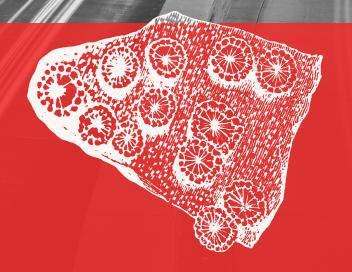
what is our experience?

IDENTITY

who are we becoming?

COMMUNITY

where do we belong?



PRACTICE

what are we doing?



A BASIC MODEL

DOMAIN

What is the community about?

What do people identify with?

COMMUNITY

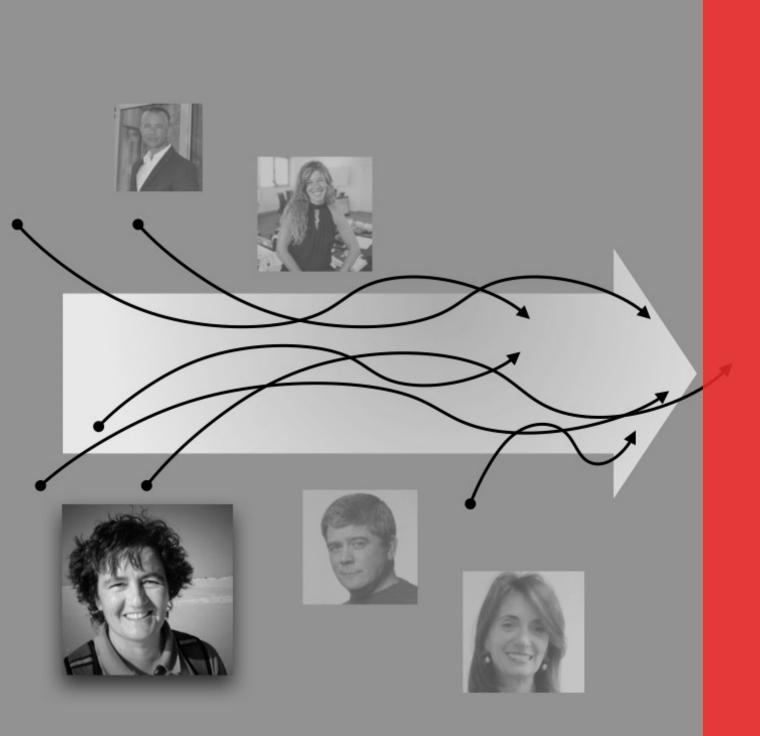
Who should be at the table?

What kind of relationships should they form?

PRACTICE

What should they do together?

How can they make a difference in practice?



PHASE 2

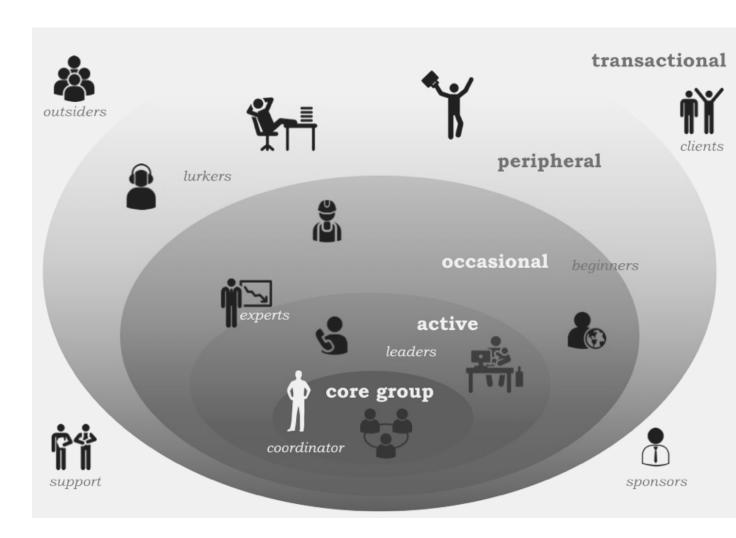
EMERGING SOCIAL LEARNING PARTNERSHIPS

Negotiating competence

DIFFERENT LEVELS OF PARTICIPATION

When are voices a contribution to the conversation?

When are they a distraction?



EVOLVING LIFECYCLE AND EVOLUTION

It becomes an entity in its own right



It takes initiative

Private and public

Maturing communal identity

Coalescing long-term viability

It involves responsibilities



Evolving recognized stewardship

It is fun

Potential common ground



It takes hard work and careful nurturing

A learning partnership: lifecycle and evolution





It depends on renewed passion



PEOPLE NEED A COMMUNITY TO ...

help each other solve problems

hear each other's stories across contexts

reflect on their practice and improve it

build shared understanding

gain confidence

keep up with change

cooperate on innovation

explore the landscape

find a voice and gain strategic influence



DESIGNING ACTIVITIES

A social learning mindset



PHASE 3

COMPLEX
COMMUNITIES
ACROSS MULTIPLE
PRACTICES

missed learning potential across boundaries

LANDSCAPES OF PRACTICE

what's out there?

who else has a stake?

transforming something bigger

companion sojourners

BOUNDARIES

boundary encounters

boundaries as learning assets

boundary objects

brokers







SOCIAL LEARNING SPACE

CARING TO MAKE A DIFFERENCE





ENGAGING UNCERTAINTY



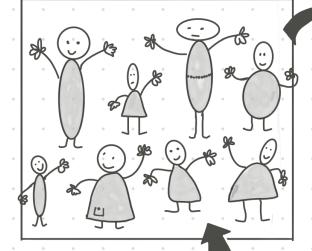


PAYING ATTENTION TO DATA

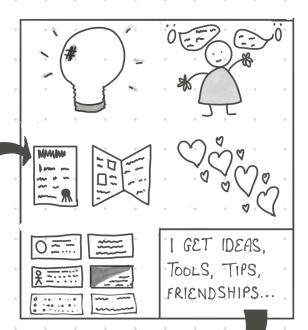


MAKING A DIFFERENCE

WE DO STUFF TOGETHER BECAUSE WE WANT TO MAKE A DIFFERENCE







TAKING THIS BACK
TO OTHERS WHO
WANT TO MAKE A
DIFFERENCE ;





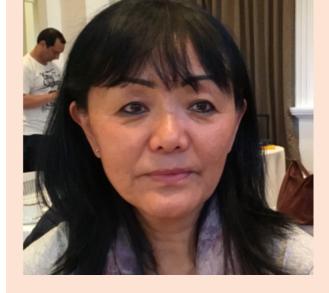
We visited The Hunger Project in 2015 and they took us to the field in Bangalore to see what they do.

We met them we fell in love. We saw ourselves and our work in what they do. And we felt a great rapport and sympathy.

Something that interested us on this trip was the way they have a five year cycle strategy. In other words they have different strategies for women's empowerment depending on where they are in the election cycle. Our own election was coming up and we recognized that we were in the cycle called "pre-election mode." We crammed ourselves with information about what happens in this cycle.

Back in Bhutan we adapted their pre-election mode strategy to our own context. We worked on sensitizing officials on the ground to the election process and we rolled out a series of potential leaders' workshops. We zoomed in on those women with the most potential and who were most likely to stand for election. We mobilized around 3,000 women for local elections.

As a result 80% of women standing for elections passed the Functional Literacy Test and women's representation went up from 6.9% to 11.2%. Out of 205 local governments we increased the number of women chairs from 1 to 2 and deputy chairs from 12 to 24.



I work with BNEW - a network for empowering women for political participation in Bhutan.

LOGIN set us up with The Hunger Project in India who have been working on women's empowerment for 15 years.

Phuntshok, Bhutan

A VALUE-CREATION STORY

EVENT

We visited
The Hunger
Project in
2015 and
they took
us to the
field in
Bangalore
to see what
they do.

EXPERIENCE

We fell in love...
we saw
ourselves
completely in
what they do...
we felt great
rapport and
sympathy

TAKE AWAYS

We were interested in their five-year strategy. We were in the "pre-election cycle" and crammed ourselves with information about it

DO WITH IT

Back home we adapted this strategy... sensitized officials... and rolled out workshops. We focused on women with potential... and mobilized 3,000

RESULT

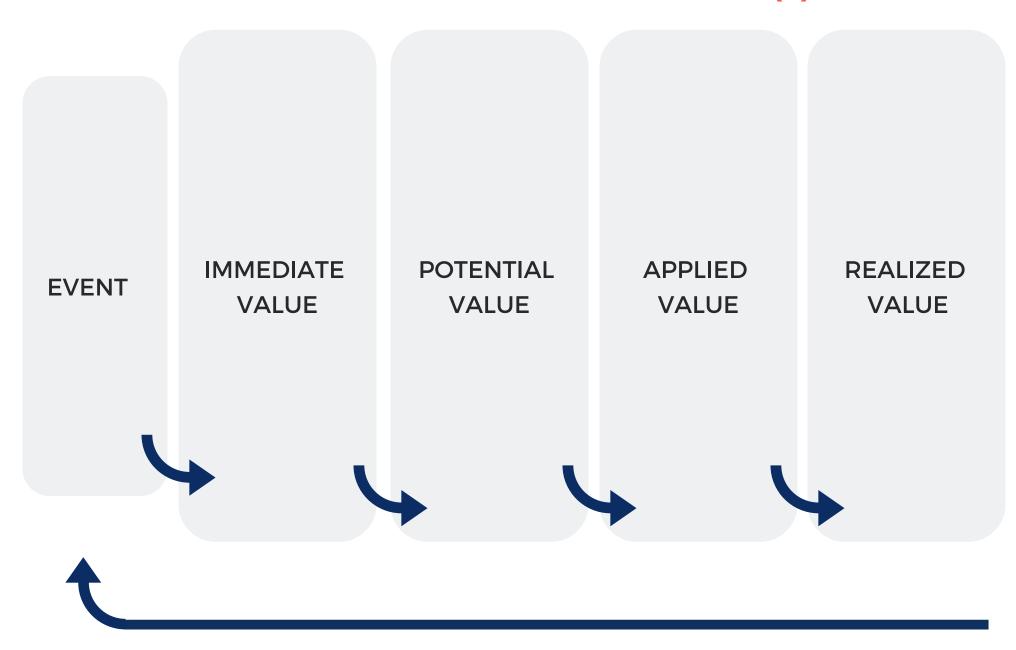
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IMMEDIATE VALUE POTENTIAL VALUE

APPLIED VALUE

REALIZED VALUE

A VALUE-CREATION FRAMEWORK (I)



A VALUE-CREATION FRAMEWORK (II)

STRATEGIC VALUE

Quality of strategic conversations

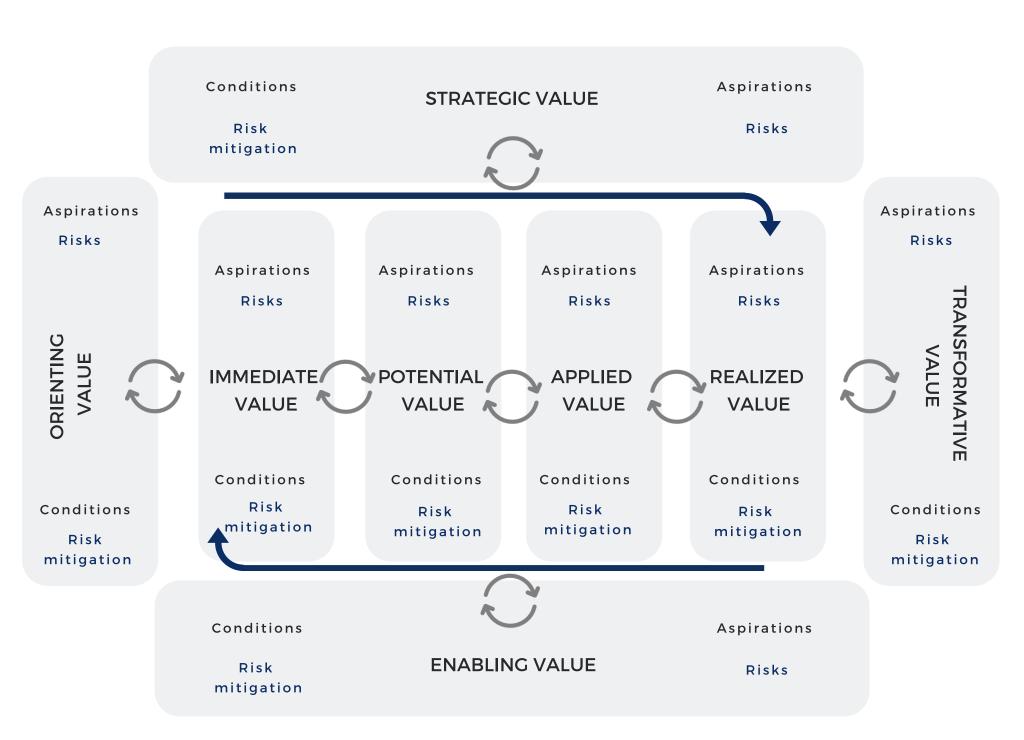
ORIENTING VALUE
Interaction with broader landscape



TRANSFORMATIVE VALUE

ENABLING VALUE

Enabling conditions



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